

Latin American History and Culture: An Archival Record

Series 8



Cuba and the American Sugar Trade, 1921-1943: The Braga Brothers Collection

*Filmed from the holdings of the Department of Special & Area Studies
Collections at George A. Smathers Libraries, University of Florida*

Primary Source Microfilm
An Imprint of Thomson Gale

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1943:*

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The Braga Brothers Collection at the University of Florida

The Braga Brothers Collection was the gift of George Atkinson Braga (1904-1984) and B. Rionda Braga (1911-1986) to the University of Florida's George A. Smathers Libraries in Gainesville. Donated to the Smathers Libraries in 1981, the collection is one of the richest archival sources on the modernization and expansion of the Cuban sugar industry in the century preceding the rise to power of Fidel Castro. As the archive of a large North American company that did business in Cuba, it provides insights into the unique commercial relationship that once existed between Cuba and the United States. The collection is, as well, an unavoidable historical source on topics pertaining to the social and political aspects of sugar production in pre-Castro Cuba.

The principal holdings in the collection are the records of the Czarnikow-Rionda Company of New York and its subsidiaries and affiliates. From the turn of the century until the early 1960s, Czarnikow-Rionda was one of North America's largest importers of sugar and molasses. From its offices on Wall Street, the company bought and sold ship-loads of raw sugar, provided sugar mills with equipment and supplies, and negotiated short term crop loans to Cuba's sugar producers. Czarnikow-Rionda's affiliated companies in Cuba and the United States included cane farms, sugar mills, storage and weighing facilities, a sugar refinery, alcohol distilleries, and cattle ranches.

The collection was opened to researchers in 1985. Improvements were made to the finding-aid in the 1980s, and additional materials were acquired from the Braga family in 1992. The entire collection is divided into four record groups and spans the years from 1860 to 1970. The materials selected for this microfilm edition come from the most frequently used series in Record Group II.

The records selected for *Cuba and the American Sugar Trade, 1921-1943*, document the last twenty-two years of the life and career of Manuel Rionda y Polledo (1854-1943), one of the most influential figures in the American sugar industry in the twentieth century. Gathered from records series 10c and 11 of the Braga Brothers Collection, the records chronicle some of the most significant events in 20th century Cuban history.

Series 10c begins after the collapse of the international sugar market following World War I (1914-1918) and ends midway through World War II (1939-1945). For Manuel Rionda, the 1920s and early 1930s were the nadir of his career. By 1933, most of his mills were in receivership, and his share of the Cuban sugar market was steadily declining. Cuba was in the throws of revolution. The late 1930s and early 1940s, though, were years of reorganization and regeneration. The Jones-Costigan Act of 1934 brought stability, if not prosperity, to the Cuban sugar market. Management of the mills returned to the Riondas, and the outbreak of war in 1939 brought higher prices for sugar.

In the midst of all these monumental events, Rionda made what was for him a mundane decision. He decided to reorganize and modernize his records. Series 10c is the work of Manuel Lozano, Rionda's personal secretary from 1921 to 1943. Lozano created a centralized filing system for his employer that consolidated several earlier filing systems. Series 10c is a subject-based file that replaced a much smaller subject file from the 1910s. However, that file, series 10a in the Braga Brothers Collection, contained only a small portion of Rionda's correspondence. Most of his papers were arranged chronologically and kept in several series of files and copy books. Together, those earlier files along with series 10a constitute *Cuba and the American Sugar Trade, 1897-1920*. (Series 7 in Primary Source Microfilm's *Latin American History and Culture: An Archival Record*.)

Lozano gathered into this new subject file everything that touched Rionda's hands and probably a few items that did not. In addition to Rionda's own correspondence, the series includes numerous attachments, such as photographs, maps, and statistical charts. There are also hundreds of publications, many of which are obscure and difficult to find elsewhere, and clippings from newspapers. More important are the thousands of carbon copies of letters between other individuals that found their way into Rionda's files.

Some overlap between series 10c and the earlier files is evident. Although the series originated in 1921, files from the previous year are often found and, occasionally, older files were added when a closed file on a dormant topic was reopened.

The core of the record series is the material related to the sugar mills owned or managed by Czarnikow-Rionda. These include the permanent “house estates”—Tuinucu, Francisco, Manati, and Cespedes—and others that passed through the company’s hands for brief or lengthy periods of time. The mill files are incredibly detailed, and no records related to the mills were lost. Yet, significant gaps for some of the mills appear in the 1930s. This occurred if a mill went into receivership and Rionda could no longer legally be involved in the company’s affairs. The reorganization papers for Francisco and Manati were printed and bound and now form part of Record Group IV in the Braga Brothers Collection.

Intentionally omitted from this microfilm publication were files related to Rionda’s personal properties and finances, his charitable contributions, estate records, and the records he kept on the many young protégés who owed their education and training to him. While of biographical interest, these records fall outside the scope of this project.

Finally, *Cuba and the American Sugar Trade, 1921-1943*, includes the small, but very important, traveling file of Aurelio Portuondo from May 1933 to April 1935. The file, series 11 in the Braga Brothers Collection, was compiled during Portuondo’s trips to the United States as a member of Cuba’s trade negotiation team. The file did not return to Cuba with him but remained with Czarnikow-Rionda’s records in New York. The negotiations culminated in the Reciprocity Treaty of 1934. However, the files reflect Portuondo’s overall responsibilities in the Cuban Trading Company where he served as senior vice president. Portuondo was the company’s liaison with the Cuban government and advised both Cuban Trading and Czanikow-Rionda on matters related to government regulations, labor negotiations, and impending legislation. Portuondo’s correspondence provides a window on a crucial and dramatic period of Cuban history.

Carl Van Ness
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Life on the Cuban Sugar Central, 1921–1943

The vast correspondence of Manuel Rionda y Polledo (1854–1943), much of which is encompassed in *Cuba and the American Sugar Trade, 1921–1943*, reveals the complex world of a modern sugar baron whose life is circumscribed on the one hand by the telephone, the telegraph, and the teletype machine and on the other by the red clay soils of Cuba, mired ox-drawn cane carts, and the unrelenting resistance of the cane farmers and *campesinos* to the dictates of those who would squeeze profit from their labors.

The sugar industry is in a special class among agricultural endeavors, for it is a true industry replete with factories, belching smokestacks, and above all, an ironclad production schedule dictated by the exigencies of the harvest. By the dawn of the twentieth century, the industrial character of sugar was writ large over the Cuban landscape with the coming of economies of scale and the replacement of the old mills, or *ingenios*, with the enormous *centrales*. Many thousands of laborers were thrown into and out of work with the annual cycle of the sugar harvest. As world sugar prices lurched and slumped through the 1920s and 1930s, producers were caught between satisfying their unhappy stockholders and retaining an increasingly resentful and finally rebellious rural proletariat. In the throes of the Great Depression, politicians in Washington and Havana squirmed beneath the pressures of their constituents and the weight of special interests. Sugar-beet growers from Montana and Colorado fought vigorously for the domestic market in the halls of the U.S. Congress, while the great North American sugar companies, deeply entrenched in Cuba, struggled to retain their dwindling market share.

This collection paints a thoroughly captivating picture of the Cuban sugar *central* through the first half of the twentieth century. Though sometimes only revealed in the hushed tones of private correspondence, we see, nevertheless, the raw combat between those who acted as buyers, manufacturers, shippers, and sellers on the world market, and those who grew the cane for sale to the *centrales*. It was the latter, those known as *colonos*, the small sugarcane farmers who were close to the land and labor itself, whose living necessitated finding men and women who would do this work, some of the hardest kind of work—cutting and hauling cane—and for a meager wage. We come to understand the often complex and subtle relationships—not always purely economic, between Rionda and the *colonos*. He props some up; he cuts others down like the cane itself.

And then there are the company employees—those living in the *batey*, or company compound near the mills. We come to know the trusted mill managers, some lasting for decades, the virtual eyes and ears of New York management, their every thought devoted to the well-being of the company and the maximization of profits. We also come to know the technicians who run and monitor the complex sugar-production process—chemists, engineers (chemical, mechanical, industrial, electrical), the clerks, the accountants, the laborers in the mills, the laborers in the cane fields producing “administration cane”—an army of workers making crop after crop to keep America sweet.

This is rich stuff—compelling to the student of economic history, agricultural history, or political or diplomatic history. We are privy to the machinations of public figures and more importantly, those of the quiet but powerful men behind the scenes whose decisions determine the options of the famous. We glimpse the life of the *batey*, that island village set within the limitless cane, its tin-roofed houses, recreation halls, sports fields, and the *tienda* or company store where goods are purchased, banking is done, credit is run up, and debts are called in. We read of its one-room schools, the tiny chapels built with accumulated pesos of the workers topped off by a few hundred bucks solicited from Rionda himself, and the web of rails over which rumbled the heavily loaded cane wagons drawn by Baldwin locomotives of Philadelphia.

We hear the yearnings of the poor, we feel the noblesse oblige of the ruling class—we are overcome by the width and breadth of this dynamic scene. We see Rionda and his friends click-clacking through the cane fields in the company's private rail carriage, Cuban royal palms waving gloriously along the hedgerows. We see the sweat-soaked *stevedores* loading 200-pound bags of sugar on board rusty freighters in remote company ports such as Tarafa, Guayabal, and Manatí, the mangroves and mudflats stretching seaward. We learn about making good sugar: 96 degrees polarity plus.

But beyond all else, we see this as a world of struggles: struggles between classes, struggles between countries, struggles among factions of two national bourgeoisies, and Manuel Rionda's struggle to remain alive and vibrant into his eighties in order to hold a large family together, and to oversee a considerable economic empire, largely of his own making.

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Inside the Sugar Trade: The Private Correspondence of the Rionda Family, 1921-1943

The Braga Brothers Collection, here made available to scholars everywhere, makes it possible for us to question accepted wisdoms; reconsider paradigms of political, social, and economic history; and check our preconceptions against a broad range of primary sources. Its scope is unparalleled. Much of it was intended only for the Rionda family's inner circle and is therefore sometimes breathtaking in its frankness.

The collection dates from the 1880s, by which time the Rionda clan had already established a family venture in sugar in the Spanish colony of Cuba. Although the family had declined in relative importance by the 1940s, it was still a leader in its worldwide trade. Manuel Rionda, buttressed by his nephews and associates, had made a name for himself and few surpassed his skill in the intense, internecine sugar business. As government controls increased, he made politics a fine art as well as an increasingly international one. The importance of his legacy has survived the Castro regime.

The first selection of the collection's records, issued on microform by Thomson Gale in 2005, comprises materials to 1920. It thus includes details of Manuel Rionda's rise to eminence; his establishment of the New York trading firm Czarnikow-Rionda as well as the Cuba Trading Company in Havana; the founding and growth of the Riondas' own *centrales* (modern sugar factories); and the organization of the Cuba Cane Sugar Company. It chronicles a period of increasing worldwide demand for sugar – a time when investors moving into the Cuban cane fields could presumably expect worthwhile profits.

The present collection runs from 1921 to 1943. The material, which dates from right after World War I, includes records of the Great Depression of the 1930s and continues through the middle of World War II. Although by 1943 it had not yet been determined who would be victorious in that conflict, it was clear that the world would never again comfortably revert to prior patterns.

This second selection of records may well be even more valuable than the first. It goes beyond simply providing details that elaborate on what we already think we know. It challenges our usual thought patterns by imposing the discipline of primary sources rather than supplying answers.

The years between 1921 and 1943 brought one spectacular crisis after another. The period began with one of the most drastic developments – the crash in the sugar market that ended the Dance of the Millions, which resulted when wartime controls were abruptly ended. After several years of such strictures, pent-up demand for sweets had sent prices briefly soaring. As the market became glutted, the prices fell just as rapidly, bequeathing to today's scholars of sugar a score of questions: How severe were the consequences? Who had profited? How had it changed the balance between Cuban and foreign participants in the sugar business? Had anyone learned anything?

In addressing these questions, it is certainly helpful to know what the owners of Cuban *centrales*, the North American refiners, and the middlemen who sold their sugar thought was happening. It is equally helpful to learn precise details of shifting leverage. After all, 1921 was the most desperate year of the postwar readjustment, when General Enoch H. Crowder dispatched orders from a battleship in Havana Harbor. The Braga Brothers Collection preserves invaluable off-the-record correspondence of that period's many significant players. It was Manuel Rionda, working with the major New York and Canadian banks, who personally oversaw much of the financial bargaining around the banking moratorium. Who benefited from the outcome?

Whatever market equilibrium had been regained by 1922 as prices temporarily rose, within a few years it became obvious that any profits were precarious. A secular downward drift settled in. The correspondence between Manuel Rionda, his nephews and associates in Cuba, and the men of the National City and the

Guaranty Trust in New York chronicles the mounting financial strains. Could it still be assumed that Cuban sugar's stocks and bonds were desirable investments for the men of Wall Street? If not, what would become of the cane fields and the factories? Who would inherit them?

While the sugar market had reverted to its former freedom, the psychological legacy of wartime government controls lingered. World War I had made everyone aware of how much could be accomplished by administrative regulations. Herbert Hoover's sturdy shadow had fallen over the market, obscuring that of Adam Smith. Businessmen understood that governments could guarantee their profits or torpedo them; however, they did not agree on exactly which measures should be taken to ensure profitability. Unlike the United States, with its cautionary heritage of antitrust legislation, the *hacendado* (sugar mill owner) class in Cuba was free to engage in cartel-like cooperation if it wished. Precisely who would wish for such cooperation and through which political compromises could it be obtained? What role could the sugar men play in deciding who would occupy Havana's Presidential Palace? Although the Rionda correspondence supplies only some of the answers, its contributions are important. It provides insight into the disagreements within and among groups and classes, especially in the top echelons. There were splits between North American and Cuban interests and between large and small mills. Although interests diverged sharply due to harder times, there were also common ties of prior fraternity. Knowing how hard pressed the smaller *hacendados* were, Manuel Rionda was often ambivalent about measures that would chiefly benefit the more powerful interests. So too were his clients and rivals Alfonso and José Gómez Mena, pioneers in irrigation and electrification in their own great mills. Economies of scale were balanced against familial and social connections as well as the bonds of a common language.

Through the 1920s, the hard times had chiefly affected agricultural interests; by the 1930s, the effect had broadened into the Great Depression. Stock markets around the world crashed and banks and factories closed. Hitler came to power in Germany, as did Roosevelt in the United States, along with his entourage of hopeful college professors. Manuel Rionda and his nephews and all the other sugar magnates faced possible obliteration on the Stock Exchange and also in Cuba, where starvation bred revolution. The great *centrales*, built at so much cost, passed into the hands of the *macheteros* (cane cutters) in 1933. By then, Manuel Rionda was in his late seventies and other members of the family enterprise (particularly his nephew, Higinio Fanjul, who was on the scene of revolution in Havana) had become more prominent in the collection's correspondence and were eloquent chroniclers in their own right. The correspondence reveals a fear that the Rionda clan was less and less able to maintain control over everything that unfolded. To what extent were these brokers and middlemen of the trade at the mercy of dictators or revolutionaries, as were all the Cuban mill owners and *colonos* (cane farmers)? Given the significance of these events, this may be the most dramatic period covered by the collection, which lends particular importance to the insider reports from this time. Such reports are found here in generous measure.

Thomson Gale's 1921-1943 selection from the Braga Brothers Collection spans three crises--or three segments in a single downward arc: the immediate readjustment to the Dance of the Millions; the slow ebbing of sugar prices in the 1920s; and the economic debacle that could only end in World War II.

In examining a few of the documents from the first segment, it is immediately evident that a vast number of things were happening all at once. This is a reminder that when we set out to judge the past, we must take into account its complications. Correspondence for January 1921 alone reveals a maelstrom of problems. In a letter to a close business associate, Manuel Rionda expressed concern about the cane cutters' willingness to settle for low wages; he questioned whether they would work for "80¢ *las 100s*," as "*porque de ahí depende el curso del Mercado*" ("on that the course of the [sugar] market depends"). Other letters reveal further difficulties: How could the 200,000 tons of unsold sugar from the preceding year be disposed of when the new harvest would add another 300,000 tons to the glut by the end of the month? With a banking moratorium in effect, how could money be scraped together to make up the heavy advances the *colonos* needed in order to pay their workers? One of the documents is a breakdown for some \$30 million dollars loaned by the Banco Nacional to various *hacendados* and an account of the bank's failure. There is a warning that while Czarnikow-Rionda was

“carry[ing] the United Railway” for a million and a half dollars, that railway was in considerable debt to Speyer and Company. In a letter dated January 3, 1921, the president of the Cuba Railroad Company points out that the new Railroad Commission has “specifically abolished all special rates heretofore existing” and that therefore, in spite of any personal regrets, he can no longer grant exceptional favors to Manuel Rionda’s mills.

The second stage in the two-decade-long decline of the Cuban sugar business – the years between the Dance of the Millions and the 1929 stock market crash – is easier to overlook. We in the United States tend to think of the 1920s as the Jazz Age – a decade when even shoeshine boys profited from inside tips on the stock market. Therefore, we assume that during that time, investments in colonial raw materials were profitable. The 1920s, however, were not at all a bonanza in the sugar market. In 1923, centrifugal sugar brought an average of 7.0¢ per pound in New York, but thereafter it went downhill, plummeting to 4.2¢ in 1928. Since the New York price included duty and shipping costs, Cuba received substantially less; her receipts dropped to 3.0¢ or less as prices continued to decline. Even the best-financed and best-managed American companies saw their operating profits disappear as the weaker mills began to go to bankrupt.

The Braga Brothers Collection traces the attempts of Manuel Rionda and his correspondents to find solutions. The details of their letters reveal that it was not a simple conflict between Americans and Cubans or between the larger and the smaller companies, but was in fact something much more untidy. The master operator was Colonel José Miguel Tarafa-*hacendado*, railroad builder, and political schemer (sometimes apparently the man of Cuban president Gerardo Machado, sometimes the man of the National City Bank); his historical importance is revealed through his own long letters. Cuba unilaterally set production quotas on her mills, under the illusion that one island could bring world supply and demand into balance. How much of such a strategy might have been masterminded on Wall Street and Broad Street?

The collection also mirrors a search for reasons for declining markets. For all the emphasis we place on the importance of observing the details and the shadings, we still need to be able to see the woods as well as the trees. Although some paradigms have been oversimplified, that does not mean more complete ones cannot be crafted. If it is not simply a case of an imperial mainland exploiting a small dependent island, what is it? Here the Riondas and their circle bring us to a very contemporary word: global.

Sugar had always been traded internationally, but by the 1920s, the nineteenth-century arrangements had been thrown decisively off-balance. While Cuba had cut its own production, world production had risen. From 18 million tons in 1914, it had soared to over 27 million tons in 1929. In Java alone, production had more than doubled. In June of 1929, just before the stock market crash, Tarafa set off for Geneva and Paris, arranging conferences of the European magnates to see whether he could negotiate some sort of agreement among them. He did not go on a purely personal impulse nor did he talk it over only with the Riondas. Instead, the collection implies that an international network of financial interests was tired of losing money on its investments in sugar and that, in a sense, Tarafa was its emissary.

After Tarafa's initial forays, European bargaining for world production was passed on to Thomas Chadbourne, a glamorous and well-financed Wall Street lawyer who initially seemed promising in persuading major world producers to agree to limitations in their output. The Braga Brothers Collection tells us much of the Chadbourne Plan, including the rebellion of Cuba's smaller mill owners against it, as well as the reaction of C. Czarnikow Ltd. in London's Mincing Lane. Although the collection does not have much material on the European participants (the French and the Germans as well as bankers from Amsterdam, who, it was placidly assumed, would speak for Java), there are a few long letters from Charles Lagemann, Manuel Rionda's long-time business partner. The elderly Lagemann, who was originally from Germany, had retired to a rocking chair in the Swiss Alps, where he recounted some of the gossip from his aged European cronies. At that time, the General Agreement on Tariffs and Trade (GATT) was some fifteen years and a world war in the future.

Whatever promise the Chadbourne Plan might have seemed to offer, it failed to bring any immediate relief to farmers, consumers, and refiners in the United States, thus Roosevelt's White House turned to more immediate, nationalistic solutions. Here too the Braga Brothers Collection supplies us with a unique view of the subsequent bargaining and its results, not only as seen from Havana but from the Cuban embassy in Washington, D.C. World War I had pushed up beet sugar production in the forty-eight mainland states from 733,000 tons in 1913 to over one million tons in 1920. Even with falling prices thereafter, production had dropped very little in spite of the fact that beet sugar was twice as costly to produce as cane sugar. Traders like Manuel Rionda feared the competition offered by beets because of political leverage – this concern is referred to in almost any interchange of letters, beginning with the correspondence of January 1921. The collection reveals that Tarafa took a train all the way to Denver, Colorado to strike a bargain with the beet magnates.

From the Cuban point of view, however, an even greater threat to her market came from cane sugar in the other islands protected by the eagle's wings. Duty-free imports into the United States from Hawaii, Puerto Rico, and the Philippines had equaled about one million tons in 1914. In 1929, the amount was two million tons.

Whatever their specialties, all historians will find the most useful part of the collection to be Series 11, the "Aurelio Portuondo correspondence." The material, which is contained in one very full box, covers only the months from May 1933 to April 1935, but it records a time and place (some of the correspondence comes from Washington D.C.) when a die was cast. Portuondo, a member of Cuba's sugar elite, was both on Rionda's payroll and (with the sanction of Cuba's president, Carlos Mendieta) at the right hand of Oscar B. Cintas, Cuba's ambassador to the United States. He was there, lobbying Capitol Hill, while the Jones-Costigan Act passed. That legislation, for better or worse, would solve the puzzle of how to check sugar imports from the overseas territories by giving Henry A. Wallace--the New Deal's crusading Secretary of Agriculture – the authority he desired to set annual quotas for both domestic production and imports. Portuondo was there when Congress simultaneously gave Roosevelt authority to modify tariffs up to fifty percent and, in a development that contemporaries considered to be equally important, authority to negotiate a new reciprocity treaty with Cuba.

Such measures passed only because Cuba's 1933 Revolution had broken out and neither Sumner Welles nor Cordell Hull nor Roosevelt wanted it to cloud their Good Neighbor Policy. Series 11 shows what the Cuban *hacendados* and their American investors expected from the Jones-Costigan Act. Indirectly, through the prejudices of sugar men, it also provides an inkling as to what the representatives of Cuba's burgeoning and diversifying infant industries feared reciprocity would cost them.

Economic and business historians can go to the collection's files on individual mills and individual companies to find data. Concrete reports provide a great deal of information about those understudied but fundamental yeomen of the sugar economy, the *colonos*. Labor historians can unearth firsthand accounts of the 1933 takeovers of various mills by their workers. For diplomatic historians, the interplay between Cuba's high bourgeoisie and its strongmen is revealed in detail. Back in the 1880s, an heiress from the de la Torriente family had married Manuel Rionda's brother and the clan made much of the family connection. Cosme de la Torriente, Welles's favorite negotiator and Mendieta's Secretary of State, was always referred to as "Pepe" and as Salvatore Rionda's cousin – a form of code that was also a boast.

Finally and perhaps most importantly, woven throughout the entire collection are the mundane daily references made by Manuel Rionda, his nephews, and his associates about the price sugar is bringing in the market. This constant reiteration reminds us that profitability was ultimately the whole point.

This second part of Thomson Gale's splendid reproduction of the Braga Brothers Collection deals with the fortunes of the Riondas and of the sugar business as a whole through two decades of history, against a backdrop of world crisis, economic depression, and war. Accounts of decline are more complicated than honeymoon tales; therefore, in the search for arching generalizations to mount above the sum of the parts of history, the Braga Brothers Collection is invaluable. Cuban history can be written without reference to this collection, but it will be incomplete.

Muriel McAvoy
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Codes From The Braga Brothers Collection Deciphered by Researchers

This list, with its notes, was begun by Muriel McAvoy
Other researchers and archivists have contributed to the list

AARON–Spreckles (?) or Federal Sugar (?)
ABADA–American Sugar Refining Co. (ASRC)
ABETO–Atkins
ABUC–Cuba
ACEA–Agencia Cooperative (acronym)
ACERO–Comision del Azucar. Also, Bernardo Braga
 Rionda (BBR)
ACLOS–Cacibedo
AFIJO–General Crowder
AGNUS–Cuban House of Representatives
AGORA–Cuban Senate
AGRIA–Cuban Trading Co.
AGUA–San Vincent
AIRE–unidentified code. BBR to Manuel Rionda (MR),
 3/18/1921
AJANTA–Manuel E. Rionda (MER)
ALBANY–S. B. Fleming
ALEXANDER – Bank of Commerce
ALEGRI–Machado
ALTAR–Cuba Cane Sugar Corp. (CCSC)
AMADO–Hacendados
AMARILLO–Brown Bros & Co.
AMARS–Comision Nacional para la Defensa del Azucar
AMBON–Herbert Hoover
ANFOS–Nazabel
ANORE–Jose Gomez Mena. Also, Gomez Vila
ANSONI–Cuban Export Co.
ALPINER–Zabriskie
APERO–Julio Lobo
APILI–L–Silveria or Silveria Linares y Cia
APODO–Frank Lowry
AQUA–Cuban Commercial Co.
ARANDA–Miranda
ARBOS–L. Falla
ARCAR–Tarafa Bill
ARMAR–Enoch Crowden
AROSI–unidentified code
ARTOS–Pedro Laborde
ARZARENA–Arkansas
ASADO–National City Bank
ASONI–see ANSONI
ASTAR–A. Perez
ATILA–Veteranos y Patriotas
ATLANTA–Wm. J. Craig
ATOLE–Zayas (?)
ATRIO–M. Rionda
AUDAZ–MER
AUGUR–Pedro Rodriguez
AUTIR–Lusi del Valle
AVINI–Castano, later Sucesion de Castano
AVIOS–Sugar Finance Committee
AVITA–sugar planters
AYAME–Tarafa
AYUNA–Torniente y Broch
ASTRA–Association of Hacendados and Colonos
AZDEY–Howell (U.S. Senator)
BABY–CCSC
BANGOR–Sugar Exchange
BANQUITO–a person visiting Havana at the time. See
 10/13/1920 BBR to MER, 4/9/1919 MER to MR
BARCA–Galban or Galban Lobo Co.
BARON–J. H. Schroder & Co.
BARTA–Law
BAYONES–NABUC, Cuban Trading Co.
BEATO–Tacajo Sugar Co.
BERLIN–Walter S. Bartlett
BENIR–unidentified code
BIG MAN–Henry O. Havemeyer
BIG MAN’S–SON–Horace Havemeyer
BISIF–Pedro Rodriguez y Cia
BIVAS–H. Lobo
BOSTON–Henry Evans
BOX–Farnham of City Bank
BROOKLYN–James H. Post
BUFFALO–W. J. Matheson
BUVZA–Pedro Rodriguez
BUXOR–Zaldo & Co.
BUYNA–Cuba
CABCETAS–Arbuckle Bros
CABIL–unidentified code
CACTO–Java
CAFETERIA–Arbuckle or Jarvie
CAFETERIO–Jarvie
CAJETILLA–Banco Espanol
CAJON–Banco Internacional
CALCETAS–Arbuckle Bros
CAMACHO–unidentified code
CAMDEN–E. J. McCahan
CAMPANA–Secretary Hughes
CARARIO–E. D. Babst
CANEL–President of Cuba
CANERO–A. H. Lamborn
CANGREJO–W. R. Craig
CANISTA–Jamieson
CAPEMAY–John F. Craig
CAPITOLIO–Washington, D.C.
CARABINA–“Sport”, Spreckles
CARLISTMAN–Galban Lobo

CARLTON—unidentified code
 CARLOTA—Charles Hayden
 CARNERO—CANERO (?)
 CARPETAZO—Co. W. B. Thompson
 CARTAYA—unidentified code
 CASANOVA—Most likely, a personal name
 CASTANETA—President Harding
 CATSKILLS—R. Truffin
 CENA—Corporation Exportadora Nacional de Azucar
 CENOF—Viriato Gutierrez
 CERILLA or CYRILLA—Royal Bank of Canada
 CERVEZA—MER
 CESTI—M. G. Menocal
 CESTONA—Com Nacional Defensa de Azucar
 CHACO—T. B. Chadbourne
 CHADBO—W. A. Chadbourne
 CHAMOON—T. L. Chadbourne
 CHASSEUR—Chase Bank
 CHELSEA—CCSC
 CHESTER—unidentified code
 CHISP—Cuban Secretary of State
 CIACO—unidentified code
 CIELO—Tuinucu
 CISNU—A. de Bustamenta
 CLOSTER—BBR
 COLLOTO—Cooperativa
 COLUMBIA—L. J. Rionda
 COMBO—Casanova
 CONCO—Ferrara
 CONCORD—Brown Bros.
 CONDISEIPULO—F. Gerard Smith
 CONSABIDO—Guaranty Trust Co.
 CONSUL—Victor Zevallos
 CONVERSE—Bankers, Bank
 CONWAY—Guaranty Trust
 CORIA—Agencia Cooperativa
 CORNELL—Pierre Smith
 CORSICA—Cuban Dominican Sugar Co.
 COSAC—Clemente Vasquez Bello
 CONVO—unidentified code
 CRAFA—U.S. government
 CRAFTA CUBANO—Cuban government
 CREST—U.S. Secretary of State
 CRISTI—Senator Reed Smoot
 CRIXO—U.S. Ambassador to Cuba
 CROIL—President Calvin Coolidge
 CRUTA—Washington, D.C.
 CUENCA—Cuban Dominican Sugar Co.
 CUFFLINKS—Hawley of Tarafa
 CULNA—Cuban Senate
 CULTURA—Coulter
 CUMIF—Secretario de Agricultura
 CUPOP—Secretario de Hacienda los CUPOS—quotas
 CUTAR—Cuban House of Representatives
 CUXIF—Presidential Palace, Havana
 DALLAS—Colonel Deeds
 DAMASCO—Douglass
 DENVER—E. D. Babst
 DETROIT—Albert Strauss
 DIAMONDELO—Pedro Laborde
 DOMINIC—Chase National Bank
 DOVER—Colonel Deeds
 DUERO—Colonel Deeds
 EBANO—Henry Evans
 EBOLI—Jacinto Pedrosa
 ECORO—National City Bank
 EGEUS—Aunelio Portuondo
 EGGOS—Aurelio Portuondo
 ELEFANTE—referred to in BBR correspondence dated
 3/19/1921: “If Elefante could sell us sugars below
 that of Newborn...”
 EFENO—Dr. Dolz
 EFORI—Royal Bank of Canada
 ENANO—most likely, misprint of “EBANO”
 ERIE—Alfred Jaretski
 ERTOS—MR
 ETISO—Banco del Comercio
 EX-MANAGER—Menocal
 EYORI—Trust Co. of Cuba
 FACOT—Viriato Guitierrez
 FALMI—Cuba Company
 FANCO—Antonio G. Mendoza
 FAPOP—Lakin
 FARMINGTON—British Columbia
 FASAR—ASRC
 FASPA—Leonard
 FEO—Ogilvie
 FERDINAND—Finlay
 FERBI—General Sugar
 FERPA—E. Molinet
 FERROLES—Java (?)
 FERTI—Cuban-American Sugar Co.
 FESAL—Armsby
 FICAS—Colonel Deeds
 FIDIA—Antonio Mendoza
 FIXIR—Cuban-Dominican Sugar Co.
 FLANDES—Farr
 FOMAR—Douglas
 FONSO—unidentified code
 FONTA—United Fruit Co.
 FOPOR—Schuylerr
 FOSCO—Punta Alegre
 FOSFORO—National City Bank
 FOSTER—Bank of Manhattan
 FOTAC—Guantanamo Sugar Co.
 FRACONDA—Francisco Sugar Co.
 FRANKLIN—First National Bank of Philadelphia
 FRIBURGO—Philippine Island

FUBED–Hershey
 FUNCA–CCSC. Also, Cuban Cane Products Co.
 FUSCO–F. Gerard Smith
 FUTAL–Chadbourne
 FUTIR–Elmo Miller
 GALIA–Viriato Gutierrez
 GAMBOA–Cuba Distilling Co.
 GANTE–J. Gomez Mena
 GANTICIOSO–Cuban Secretary of Agriculture
 GARGA–Ramon J. Martinez
 GARONA–V Gutierrez
 GARRISON–Miguel Arango
 GASAP–unidentified code
 GASTA–Asociacion Hacendados y Colonos
 GAVIL–J. Pedroso
 GEGAS–Ferrocarriles Consolidados
 GELATINA–unidentified code
 GENEROSO–H. Hoover
 GENOVA–V. Gutierrez
 GERTI–Rubens
 GESTA–United Railroads of Havana
 GIOMA–A. Bustamente
 GIPIS–Jose Gomez-Mena
 GIRSA–American Compamy’s
 GISNU–A S de Bustamente
 GLENRIDGE–J.N. Jarvie
 GODIVA–Goethals
 GOLAR–perspectiva de disolucion de Cooperativa
 GONDOLA–General Sugar
 GOMBO–Jose Manuel Casanova
 GONTA–Lopez Ona
 GOPAS–T. L. Chadbourne
 GRATO–Gordon S. Rentschler
 GRECIA–J. Gomez Mena
 GUMBO–same as GOMBO
 GUNAR–Louis Rosainz
 GUNSA–W. C. Chadbourne
 GUSTO–Manas
 GUYOU–Tarafa
 HALIFAX–Bank of Notia Scotia
 HAMILTON–Bank of Manhattan Co.
 HARRRINGTON–Houson of Dominion Sugar
 HARTFORD–Guaranty Trust Co.
 HARVARD–J. B. Rionda
 HAVEN–Salvador C. Rionda
 MR. HERMOSO–unidentified code or personal name.
 See Thomson to MR, 1/6/1925: “Mr. Hermoso will
 arrive with his Board.”
 HOLLIS–First National Bank of Boston
 HOUSTON–not a code. Personal name
 HUSON–Ogilvie
 HUESCA–Hawaii
 HUNT–First National Bank of Boston
 INDIANHEAD–Fulgencio Batista
 INFANTE–BABY, CCSC
 ISLAND–Manuel Rasco
 JABOT–BBR
 JACA–Java
 JAJAR–MR
 JAULA–Jaretzki (?) Spanish for cage, crate, open freight
 car
 JEBOS–Salvador C. Rionda
 JERAS–Aurelio Portuondo
 JEREZ–Java
 JERSEY–Warner
 JESAS–Leandro J. Rionda
 JESTA–Higinio Fanjul
 JOLOS–E. D. de Ulzurrun
 KABUR–F. Rodriquez
 KACHO–Marcelino Garcia
 KAFRA, KAFROS–Farr & Co.
 KALLO–H. Lobo
 KAMAN–Galban-Lobo
 KAMIS–unidentified code
 KAMOT–Garcia Beltran
 KAPIL–unidentified code
 KAPIT–Sugar sales
 KASIV–unidentified code
 KASIN–Machado
 KENAR–Farr & Co
 KENTI–Galban Lobo
 KESAR–Jules Lobo
 KIMAS–Julio Lobo
 KINDU–Machado
 KINKO–Farr & Co
 KIPAI–Heriberto Lobo
 KISOP–Galban Lobo
 KREISFARHT–Bustamente
 KRIPO–P. Rodriguez
 KUOHB–Nobody
 LAMIR–Matanzas
 LAMOS–unidentified code
 LANTO–Cardenas
 LAZARUS–Lamborn
 LEA–nickname for Leandro J. Rionda
 LENTO–Mantanzas
 LIXINGTON–Marcelino Garcia
 LICHOS–Havana
 LINOR–Mantanzas
 LION–head of ICEA before 1959. Alberto Fernandez(?)
 LISIR–Cardenas
 LONDON–Walter Nesbit
 LUYKX–in New York, connected with Sinclair Oil,
 subordinate to “Mr. L”
 MAFIS–Palacio
 MAHWAH–Horace Havemeyer
 MAINE–Rios, Stewart
 MALPI–V. Gutierrez

MANAGER—President of Cuba
 MANAS—Arturo Manas. See also GUSTO
 MANCO—Export Corp
 MANQUITO—Menocal (?)
 MANTO—Machado
 MANZANA—J. Gomez Mena
 MARAVILLA—Hacendados
 MARIPOSA—*colonos*
 “THE MARQUIS”—not a code. Title of Marquis E. De
 Ulzurrun
 MAQUINA—Shattuck
 MARUS—Senate
 MASCO—Vaquez Bello
 MATANZAS—Manati
 MATCHES—Banco Nacional
 MATOL—U.S. government
 MAUR, MIAUR—government
 MAYO—a partner of Seligman’s. Also, the Guaranty
 Trust Co. Also, a company
 MCGILL—Drummond, Canada
 MEFOS—V. Guterrez. Also, E. Molinet
 MENFIS—Molinet
 MENIN—Cuban government
 MENLO—Machado
 MESTO—Cuba
 METUR—Palacio
 MICHO—Viriatio Gutierrez
 MICMAC—Turnvill, Arcadia
 MIDAL—Cuba
 MIGAS—Machado
 MIKEL—Cuban government
 MILK—stock shares
 MINER—Palacio
 MINUL—U.S. Senate
 MIRON—Herbert Hoover
 MISHA—U.S. Secretary of Treasury
 MISSISSIPPI—“The new Mississippi”
 MOGUL—United States of America
 MONROE—Manati Sugar Co.
 MONTANES—Laureano Falla Gutierrez
 MONTE—refiner, owner of a warehouse (?)
 MORES—Cuba
 MOSTU—Corp Exportadora Nacional de Azucar
 MOTAS—Cuban government
 MUCHEDUMBRE—U.S. Embassy or Ambassador.
 Also, Enoch Crowder
 MUCHEDUMBRE—Crowder
 MULAN—V. Gutierrez
 MUNROE—Manati Sugar Co.
 NABAL—Cuba Trading Co.
 NABON—Philippines
 NABUC—Cuba Trading Co.
 NACLOS—*colonos*
 NADAR—Puerto Rico
 NAFRA—C. Czarnikow Ltd.
 NALON—U.S. companies
 NAMAS—most likely, misprint of “NOMAS”
 NANCO—Cia Exportadora
 NAQUI—European refiners
 NARANJO—Miguel Arango (?)
 NARIT—restriction
 NASALES—*hacendados*
 NASIL—Tate & Lyle
 NATAS—Great Britain
 NATON—tariff
 NATUL—Czarnikow—Rionda Co.
 NAZIL—*remolacheros*, also Tate & Lyle
 NEBOS—*remolacheros*
 NECLOS—*hacendados*
 NEFAS—Cia Exportadora
 NEGLA—C. Czarnikow, Ltd.
 NEJAR—Ass’n Hacendados de Sta. Clara
 NELUS—U.S. companies
 NENFI—Cia Exportadora
 NESTA—Tate & Lyle
 NETOS—sugar refiners
 NEUFEO—Simpson
 NEWARK—Munoz
 NEWBORN—Cuba Sugar Finance Comm. (?)
 NEWHOUSE—Jose Manuel Casanova
 NEXOS—Assn Hacendados de Matanzas
 NIFIL—Java
 NIJOS—Czarnikow-Rionda Co.
 NIPOL—Cuba Trading Co.
 NIZOR—Lyle
 NOJIL—North American Refiners
 NOMAS, NOMUS—Venta Cooperative Vendor Unico
 NOPIR—Cia Exportadora
 NURPO—interview
 NORTU—restriction
 NOSTA—Sugar Defense Committee
 NOSTI—Vendedor Unico
 NOVIL—Puerto Ricans
 NOVIV—outlook
 NUCAL—Europe
 NUDAS—Java
 NUEVOFEO—Simpson
 NUFIL—C. Czarnikow Ltd.
 NUFLO—Czarnikow-Rionda Co.
 NUGAS—Machado
 NUNSI—Junta Directiva
 NUTLEY—Charles Hayden
 NURIL—Venta Cooperativa
 NUTAN—Philippines
 NUXIL—U.S. companies
 OBASO—Molinet
 OCALO—V. Gutierrez, also decoded as Molinet
 OCASO—W. C. Douglas

OCHAN–Manas
 OHCIR–E. Molinet
 OHNOT–Preventive
 OFENO–J. Gomez-Mesa
 OGROL–M.G. Menocal
 ORGOS–W.C. Douglas
 OJATO–Senator Smoot
 OJIZO–Tarafa
 OLALA–Jose Gomez Mena
 OMULI–Frank Munson
 ONAIL–Tarafa
 ONRIS–W. C. Douglas
 ONOSO–Falla Gutierrez
 ONTOR–J. M. Tarafa
 ONTUL–Lakin
 OONAS–W. C. Douglas
 OPARO–Tarafa
 ORAIPIL–Machado
 ORAPO–Carl Munson
 MR. ORCHARD–Oxnard (?)
 ORISI–Smoot
 ORO–Goldman Sachs
 OSARO–Jacinto Pedroso and, perhaps, W. C. Douglas
 OSPIZ–Fall Gutierrez
 OTAPI–W. C. Douglas
 OTURI–A. Manas
 PACIFICO–Neel, of Royal Bank
 PAISANEN–A. Perez
 PAJA–Seligman
 PALOS–Punta Alegre
 PAPELETA–Francia, of Nacional Banco
 PAPANOTO–Gen. Crowder
 PARDAS–Secretary of Agriculture Henry A. Wallace
 PARIS–Spreckles
 PARNASO–A. Portuondo
 PARTA–Cuban House of Representatives
 PASTELILLO–Ally of Tarafa’s in the railroad bill
 PEQUENO–Aspuru
 PIEDAD SOCIO–MR (?)
 PIEDRA–Jacinto Pedroso
 PINTADO–Machado
 PITTSFIELD–Central Union Trust Co.
 PLACID–Rafael Zevallos
 POLTA–Cuban Senate
 PONUR–Subpuertos
 PORRON–Elia Sugar Co.
 PORTLAND–Vincent Estrada
 POSTAL–Post
 PREDICATED–W. C. Douglas
 PRESTO–Beatty, of Royal Bank
 PRIMO–Cosme de la Torriente
 QUAJO–Sta. Amalia
 QUALO–Sta. Maria
 QUEBEC–Gilchrist, of Dominion
 QUEPO–Manati
 QUETA–Cespedes
 QUETO–Francisco Sugar Co.
 QUIFO, QUIFU–Central Cespedes
 QUIJI–San Vicente
 QUIJO–Cespedes
 QUILO–Elia Sugar Company
 QUIPO–Tuinucu
 QUIRI–Manati
 RAITAN–Rionda
 RALEIGH–Ulzurrun
 RAMPOLIO–W. E. Ogilvie
 RAY–Colonial Trust Bank
 REGUERA–Rionda
 RENTALIS–Rentschler
 RIBERA–MR
 RICHMOND–MR
 RIONPASS–Rionda, de Passo y Cia
 RIVERVIEW–MER
 RIVETTS–Tate & Lyle
 ROCHELA–refiners
 ROANOKE–J. W. Seligman & Co.
 ROBERTO–Robert Park Lyle (?)
 RONQUERA–Higinio Fanjul
 ROGUE–Francisco Sugar Co.
 ROSITA–Victor Zevallos
 RUBIO–Rubens
 RUNDAIS–Riondas
 RUNGES–partner of a foreign firm. Also, Lamborn’s
 partner
 RUSO, RAITAN & CO.–Czarnikow Rionda
 SABIO–Sabin (?)
 SABOYA–Gerard Smith
 SAJONIA–Simpson
 SANTURCE–Simpson
 SARATOGA–W. P. Phillips
 SASTU–Vera Verdura
 SCOTLAND–Stewart
 SEGOVIA–Gerard Smith
 SEMPLE–National Bank of Commerce
 SENA–Spreckles
 SENATOR, SENADOR–Hawley (?)
 SHERBROOKE–McGibbon, Atlantic
 SIMPLETON–unidentified code
 SOLARIS–Spreckles
 SORIA–Gerard Smith
 SPORT–Spreckles
 STAMFORD–National City Bank
 STEPHEN–Gerard National
 STORMY–*colono* Charles Martinez
 SUFFERN–Wemple
 SYRACUSE–Hawley
 TANGER–Tarafa
 TAZA–Tarafa

TEJAS–Tarafa
TEMPLE–Higinio Fanjul
TOCAYO–Eugene W. Stetson of Guaranty Trust
TOMAS–Howell
TORONTO–Dwight P. Thomas
TRIGO–Whitmarsh
TRENTO–Tarafa
TROY–C. H. Sabin
TRUNA–Washington
TRUNF–Tarafa
TUNAR–Alfredo Zayes
TURCO–Schroeder
UBERO–A. Portuondo
UBETA–Higinio Fanjul
UCANI–Portuondo or Fanjul⁵⁵
UCHIL–Salvador Rionda
UDES0–Salvador Rionda
UFREL–BBR
UFERO–BBR
UGASO–MER
UJILO–A. Portuondo
ULILO–MER
ULMIR–Rasco
ULPIA–MR
ULTRA–MER
UNCLE JOE–J. I. C. Clarke, Mrs. MR’s brother
UNFOL–S. C. Rionda

URANO–MR
USALI–MR
UTREL–H Fanjul
UVERO–A. Portuondo
UYERO–S. C. Rionda
VALETI–T. L. Chadbourne
VALSAR–Tribunal Supremo
VETERAN–Tarafa
VIEJITO–Castano
VIZCO–National City Bank
VUNAR–Tarafa
WALPOLE–Central Union Trust
WESTEND–H. A. Richardson
WESTMOUNT–McConnell, St. Lawrence
WESTWOOD–Bank of Montreal
WHEELING–H. F. Kroyer
XEXOP–Alejandro Carneno
YACHT–Colonel Deeds
YALETI–T. L. Chadbourne
YULETI–Chadbourne (?)
YUNTA–Cuban Congress
YERNO–Viriato Gutierrez
ZAPATERO–Minister Long
ZASLA–Mill Owners & Colonos Commission
ZORRA–Royal Commission (?)
ZORROLYLE–Royal Commission

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Part 1: Manuel Rionda y Polledo Subject Files, 1921-1943

American Cuban Estates Corporation

Dates: 1920-1924

Reel: 1

American Sugar Refining Company

Dates: 1921-1943

Reel: 1

American Sugar Refining Company --
Sugars delivered to them for storage and possible merger
with National Refinery

Dates: 1925-1942

Reel: 1

Antilla Sugar Company --Mortgage bond issue

Dates: 1926

Reel: 1

Antuna, Bernardino

Dates: 1937-1942

Reel: 1

Antuna, Manuel

Dates: 1937-1942

Reel: 1

Asociacion de Hacendados de Cuba

Dates: 1928

Reel: 1

Asociacion de Hacendados y Colonos de Cuba

Dates: 1926-1943

Reel: 1

Asociacion Nacional de Colonos

Dates: 1929-1940

Reel: 1

Asociacion Nacional de la Industria Azucarera

Dates: 1925

Reel: 1

Aspuru Family --

Sugars of Toledo and Providencia

Dates: 1921

Reel: 1

Australia, Central

Dates: 1921-1927

Reel: 1

Babst, Earl D.

Dates: 1921-1942

Reel: 1

Bagasse baler, Braat. Soerbania, Java

Dates: 1929

Reel: 1

Balbona, Jose Antonio

Dates: 1925-1942

Reel: 1

Banco Mecantil, Americano de Cuba

Dates: 1921-1922

Reel: 1

Bank of Manhattan Trust Company

Dates: 1927-1942

Reel: 1

Bankers Trust Company

Dates: 1923-1942

Reel: 1

Barro, Antonio

Dates: 1923-1943

Reel: 1

Batista, Fulgencio --Trips to US

Dates: 1938-1942

Reel: 2

Bea, Tiburcio

Reel: 2

Bea y Co., Sobrinos de

Dates: 1922-1924

Reel: 2

Bea y Co., Sobrinos de

Dates: 1921-1925

Reel: 2

Bird, Jr., William E.-- US Tariff on Cuban Sugar

Dates: 1921-1932

Reel: 2

Bonds, Corporacion Exportadora Nacional de Azucar,
sugar pool

Dates: 1931-1940

Reel: 2

Burotau, Juan --

Mercurio Diario Commercial, Correspondence

Dates: 1921-1923

Part 1: Manuel Rionda y Polledo Subject Files, 1921-1943

Reel: 2

Bowerman, Herbert -- Correspondence
Dates: 1921,22,26,27
Reel: 2

Braga, Bernardo (1)
Dates: 1937-1943
Reel: 2

Braga, Bernardo (2)
Dates: 1909-1937
Reel: 3

Braga, George -- Correspondence
Dates: 1929-1942
Reel: 3

Brandt, H.S., Sr.-- Correspondence
Dates: 1923
Reel: 3

Brown Brothers -- Sugars transf Banco Mercantile Am.
De Cuba
Dates: 1921
Reel: 3

Bulletins: Grinding Reports by
W. Lagemann
Dates: 1925-1926
Reel: 3

Bustamante, A.S. de (hijo) -- Personal
Dates: 1925-1942
Reel: 3

Bustamante, A.S. de (hijo) -- Personal
Dates: 1931-1941
Reel: 3

Cabrera, Donato (Bruselas, Belgica)
Fertilzer factory in Cuba
Dates: 1924-1925
Reel: 3

Caffery, Donald --
Cane tops and molasses as cattle feed
Dates: 1923
Reel: 3

Canada -- Cuban Raws --
Proposed deal with Canadian Refiners
Dates: 1929-1930
Reel: 3

Canada Sugar Refining Co., Ltd. --
Drummond, Huntley R. (Pres.)
Dates: 1929-1930
Reel: 3

Cane Harvester Corp.-- Correspondence
Dates: 1924-1931
Reel: 3

Cane Harvester -- Luce (type)
Dates: 1921
Reel: 3

Canel, Empresa y Cia. Dramatica Eva --
Bonds subscription
Dates: 1926-1927
Reel: 3

Cane Production in Cuba --
Scientific agricultural work
Dates: 1925
Reel: 4

Cane (seedcane) for Francisco, Elia, and Tuinucu
Dates: 1928
Reel: 4

Cantarrana, Prudencio
Dates: 1925
Reel: 4

Cardenas, Cuba -- Harbor Dredging Law
Dates: 1924-1925
Reel: 4

Caribbean Sugar Company
Dates: 1930-1943
Reel: 4

Part 1: Manuel Rionda y Polledo Subject Files, 1921-1943

Casanova, Jose M. -- President of the Asociacion Nacional de Hacendados
Dates: 1935-1941
Reel: 3

Castano, Nicolas
Dates: 1921-1943
Reel: 4

Celulosa Cubana, SA
Dates: 1927-1943
Reel: 4

Cespedes, Carlos Manuel de
Dates: 1921-1933
Reel: 4

Cespedes Sugar Co. -- Accounts --
Current position
Dates: 1935-1939
Reel: 4

Cespedes Sugar Co. -- Annual report
Dates: 1931
Reel: 4

Cespedes Sugar Co. -- Barro, Antonio
Dates: 1935-1941
Reel: 4

Cespedes --Bustamante, Auturo, S. de.
Correspondence
Dates: 1931-1937
Reel: 5

Cespedes --Costello, E.H.
(Latin American Trading Co.)-- Correspondence
Dates: 1940-1943
Reel: 5

Cespedes - Costello, E.H.
(Latin American Trading Co.)-- Correspondence
Dates: 1938-1939
Reel: 5

Cespedes -- Costello, E.H.
(Latin American Trading Co.)-- Correspondence
Dates: 1938
Reel: 5

Cespedes -- Costello, E.H.
(Latin American Trading Co.)-- Correspondence
Dates: 1936
Reel: 5

Cespedes -- Costello, E.H.
(Latin American Trading Co.)-- Correspondence
Dates: 1937
Reel: 6

Cespedes -- Costello, E.H.
(Latin American Trading Co.)-- Correspondence
Dates: 1937
Reel: 6

Cespedes -- Costello, E.H.
(Latin American Trading Co.)-- Correspondence
Dates: 1938
Reel: 6

Cespedes -- Costello, E. H.(Latin American Trading Co.) --Credit Application
Dates: 1939
Reel: 6

Cespedes -- Credit Applications
Latin American Trading Co.
Dates: 1938-1939
Reel: 6

Cespedes --
Crop restriction by Cuban government
Dates: 1926-1936
Reel: 6

Cespedes -- (Dead season)
Budget, salaries, wages
Dates: 1937
Reel: 6

Cespedes --Douglas, Andres M.-Correspondence
Dates: 1933-1939
Reel: 6

Cespedes -- Fanjul, Higinio -- Correspondence
Dates: 1939
Reel: 6

Cespedes -- Fanjul, Higinio -- Correspondence
Dates: 1939
Reel: 7

Cespedes -- Fanjul, Higinio -- Correspondence **Dates:**
1937,1938, 1939
Reel: 7

Part 1: Manuel Rionda y Polledo Subject Files, 1921-1943

Cespedes -- Fanjul, Higinio -- Correspondence **Dates:**
1935
Reel: 7

Cespedes -- Fanjul, Higinio -- Correspondence **Dates:**
1930-1938
Reel: 7

Cespedes -- Fanjul, Higinio -- Correspondence **Dates:**
1924-43
Reel: 7

Cespedes -- Fanjul, Higinio -- Correspondence **Dates:**
1924-1926
Reel: 7

Cespedes -- Fanjul, Higinio -- Correspondence **Dates:**
1920
Reel: 7

Cespedes -- Fanjul, Higinio -- Correspondence
Dates: 1936
Reel: 7

Cespedes -- Fanjul, Higinio -- Correspondence **Dates:**
1933
Reel: 7

Cespedes -- Financial Statements, Budgets, Schedules
Dates: 1926-1941
Reel: 7

Cespedes and other mills -- Bond Issues, Negotiations
with creditors
Dates: 1929-1931
Reel: 8

Cespedes -- Folders found on "his desk"(M. Rionda)
September 1943
Dates: 1929
Reel: 8

Cespedes -- Fowler, Charles W. --
Inspection of properties
Dates: 1921-1927
Reel: 8

Cespedes --Fowler, Charles W. --
Inspection of properties
Dates: 1926-1936
Reel: 8

Cespedes --Gonzales, J.M. --Correspondence
Dates: 1921-1942

Reel: 8

Cespedes-- Insurance
Dates: 1924-1943
Reel: 8

Cespedes -- Kroyer, H.F. -- Correspondence
Dates: 1939-1941
Reel: 8

Cespedes -- Maps
Dates: 1939
Reel: 8

Cespedes--Meetings, synopsis of
Dates: 1935-1943
Reel: 8

Cespedes --Misc. Correspondence, shareholder lists,
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Sancti Spiritus to Tunas del Zaza -- Proposed
Tuinucu to S. S. Line -- Doty, Oliver K.
Dates: 1923-1927
Reel: 95

Tuinucu Sugar Company -- Railroad,
Sancti Spiritus to Tunas del Zaza -- Proposed
Tuinucu to S. S. Line -- Fanjul, Higinio
Dates: 1923-1926
Reel: 96

Tuinucu Sugar Company -- Railroad,
Sancti Spiritus to Tunas del Zaza -- Proposed
Tuinucu to S. S. Line -- Portuondo, Aurelio
Dates: 1923-1925
Reel: 96

Tuinucu Sugar Company -- Railroad,
Sancti Spiritus to Tunas del Zaza -- Proposed
Tuinucu to S. S. Line -- Rionda, Jose B.
Dates: 1923-1925
Reel: 96

Tuinucu Sugar Company -- Railroad,
Sancti Spiritus to Tunas del Zaza -- Proposed
Tuinucu to S. S. Line -- Rionda, Leandro J.
Dates: 1923-1925
Reel: 96

Tuinucu Sugar Company -- Railroad,
Sancti Spiritus to Tunas del Zaza -- Proposed
Tuinucu to S. S. Line -- Rionda, Manuel E.
Dates: 1925
Reel: 96

Tuinucu Sugar Company -- Railroad,
Sancti Spiritus to Tunas del Zaza -- Proposed
Tuinucu to S. S. Line -- Rionda, Salvador C.
Dates: 1924
Reel: 96

Tuinucu Sugar Company -- Railroad,
Sancti Spiritus to Tunas del Zaza -- Proposed
Tuinucu to S. S. Line -- Valle, Luis del
Dates: 1923-1924
Reel: 96

Tuinucu Sugar Company -- Reports (newspaper)
Dates: 1924-1925
Reel: 96

Tuinucu Sugar Company -- Rionda, Leandro J.
Dates: 1921-1937
Reel: 96

Tuinucu Sugar Company -- Rojas, Francisco de
Dates: 1921-1936
Reel: 96

Tuinucu Sugar Company -- Rolling stock belonging to
the estate
Dates: 1926
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Tuinucu Sugar Company -- Rolling stock for
transportation of cane, etc.
Dates: 1925-1927
Reel: 96

Tuinucu Sugar Company -- Royal Bank of Canada
Dates: 1928-1935
Reel: 96

Tuinucu Sugar Company -- Royal Bank of Canada
Dates: 1936-1940
Reel: 97

Tuinucu Sugar Company -- Royal Bank of Canada
Dates: 1941-1942
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Tuinucu Sugar Company -- Royal Bank of Canada --
Papers taken to Montreal by
MER
Dates: 1921-1943
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Tuinucu Sugar Company -- Salaries and wages

Dates: 1921-1940

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Tuinucu Sugar Company -- Securities

Dates: 1937-1943

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Tuinucu Sugar Company -- Statements --

Profit & Loss, etc.

Dates: 1925-1943

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Tuinucu Sugar Company -- Stock

Dates: 1925-1941

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Tuinucu Sugar Company -- Stock --

Francisco and San Vicente

Dates: 1922-1943

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Tuinucu Sugar Company -- Storage of sugars

Dates: 1929

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Tuinucu Sugar Company -- Sugar sales of local consumption

Dates: 1931-1938

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Tuinucu Sugar Company -- Sugar sales of local consumption

Dates: 1939-1943

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Tuinucu Sugar Company -- Taxes on profits

Dates: 1925-1941

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Tuinucu Sugar Company -- Tienda account

Dates: 1921-1937

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Tuinucu Sugar Company -- Tienda account

Dates: 1938-1943

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Tuinucu Sugar Company -- Tourists, American

Dates: 1925

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Tuinucu Sugar Company -- Triana Tabares, Tomas

Dates: 1930

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Tuinucu Sugar Company -- Tunas de Zaza --

Lighterage service

Dates: 1924-1925

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Tuinucu Sugar Company -- Tunas de Zaza --

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Dates: 1925-1926

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Tuinucu Sugar Company -- Tunas de Zaza --

Sugar storage and shipment

Dates: 1925-1933

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Tuinucu Sugar Company -- Tunas pier, reconstruction

Dates: 1925

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Tuinucu Sugar Company -- Tunas terminal

Dates: 1926

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Tuinucu Sugar Company -- Young, Horatio

Dates: 1921-1938

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Ulzurrun, Eduardo D. de

Dates: 1928-1930

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Ulzurrun, Eduardo D. de

Dates: 1931-1934

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Ulzurrun, Eduardo D. de -- Cables from Manuel Rionda

Dates: 1923

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Ulzurrun, Eduardo D. de -- Cables from Manuel Rionda

Dates: 1924

Reel: 99

Ulzurrun, Eduardo D. de -- Cables from Manuel Rionda

Dates: 1925

Reel: 99

Ulzurrun, Eduardo D. de -- Cables to Manuel Rionda

Dates: 1923

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Ulzurrun, Eduardo D. de -- Cables to Manuel Rionda

Dates: 1924

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Ulzurrun, Eduardo D. de --
Cables to Manuel Rionda

Dates: 1924-1925

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Ulzurrun, Eduardo D. de --
Cables to Manuel Rionda

Dates: 1925

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Ulzurrun, Eduardo D. de --
Cables to Manuel E. Rionda

Dates: 1923

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United Railways of Havana -- Fanjul, Higinio

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United States --Statistical Sugar Situation

Dates: 1930

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United States Sugar Corporation

Dates: 1937

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Urquiza Bea y Cia.

Dates: 1925-1936

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del Valle, Luis and successors

Dates: 1921-1942

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Vertientes Sugar Company

Dates: 1922-1940

Reel: 100

Violeta Sugar Company

Dates: 1937-1938

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Vitoria, Central

Dates: 1927-1933

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Wallace, Henry A. -- Secretary of Agriculture

Dates: 1938-1942

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Washington Sugar Company -- Agreement between
Banco Mercantil and Alvarez

Industrial S. Cp.

Dates: 1921

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Washington Sugar Company -- Atkins & Co. --

Prespective acquisitions

Dates: 1924-1932

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Washington Sugar Company -- Bedrinana lawsuit
against Alvarez Industrial Sugar Co.

Dates: 1921

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Washington Sugar Company -- Faz, Jose M. -- Alvarez
Industrial Sugar Co.

Dates: 1921

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Washington Sugar Company --

J. P. Morgan & Co.

Dates: 1922

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Washington Sugar Company -- Mercantile Bank of the
Americas

Dates: 1921-1928

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Washington Sugar Company --Map of railroad lines

Dates:

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Washington Sugar Company -- Mortgage

Dates: 1921-1925

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Washington Sugar Company -- Mortgage -- Alvarez,
Manuel
Dates: 1921
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Welles, Sumner
Dates: 1936-1939
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Washington Sugar Company -- Mortgage -- Arche,
Carlos
Dates: 1921-1922
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Welles, Sumner
Dates: 1939-1942
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Washington Sugar Company -- Mortgage -- Bustamante,
Antonio S. De
Dates: 1921-1922
Reel: 101

Worcester, H. E. -- United Fruit Company
Dates: 1937
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Washington Sugar Company -- Mortgage -- Rasco,
Manuel
Dates: 1929
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Zevallos, Rafael
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Washington Sugar Company -- Mortgage -- Rionda,
Manuel E.
Dates: 1922
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Zevallos, Victor
Dates: 1921-1922
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Washington Sugar Company -- Ogilvie, W. E.
Dates: 1922
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Zevallos, Victor
Dates: 1923-1931
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Washington Sugar Company -- Rabel, Gaston
Dates: 1924
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Zevallos, Victor --Cables sent to
Dates: 1921
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Washington Sugar Company -- Rico, Altagracia -- Her
lawsuit against company
Dates: 1929
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Zevallos, Victor --Cables sent and received
Dates: 1923-1924
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Washington Sugar Company -- Stettinius --
Correspondence with Salvador Rionda
concerning him
Dates: 1922
Reel: 101

Washington Sugar Company -- Stocks
Dates: 1929-1936
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Washington Sugar Company -- Strauss, Albert
Dates: 1921
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Washington Sugar Company -- Young, H. B. and Jose
Rionda
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Part 2: Aurelio Portuondo Correspondence, 1933-1935

Correspondence with Higinio Fanjul, Manuel Rasco and Cuban Trading Co.

Dates: April 21 - December 19, 1933

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Correspondence with Higinio Fanjul, Manuel Rasco and Cuban Trading Co.

Dates: December 21, 1933 - March 31, 1934

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Correspondence with Higinio Fanjul, Manuel Rasco and Cuban Trading Co.

Dates: April 1 - August 31, 1934

Reel: 102

Correspondence with Higinio Fanjul, Manuel Rasco and Cuban Trading Co.

Dates: September 1 - December 6, 1934

Reel: 102

Correspondence with Manuel Rionda, Manuel E. Rionda, and other members of Czarnikow-Rionda

Dates: May 25, 1933 - May 31, 1934

Reel: 102

Correspondence with Manuel Rionda, Manuel E. Rionda, and other members of Czarnikow-Rionda

Dates: June 1 - November 1, 1934

Reel: 102

Correspondence with Manuel Rionda, Manuel E. Rionda, and other members of Czarnikow-Rionda

Dates: November 9, 1934 - April 17, 1935

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